

Article

Assessing Sustainable Mobility Measures Applying Multicriteria Decision Making Methods

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Received: 3 June 2020; Accepted: 27 July 2020; Published: 28 July 2020



Abstract: An increasing number of recent discussions have focused on the need for designing transport systems in consonance with the importance of the environment, thus promoting investment in the growth of non-motorized transport infrastructure. Under such conditions, the demand for implementing the most effective infrastructure measures has a profoundly positive impact, and requires the least possible financial and human resources. The development of the concept of sustainable mobility puts emphasis on the integrated planning of transport systems, and pays major attention to the expansion of non-motorized and public transport, and different sharing systems, as well as to effective traffic management involving intelligent transport systems. The development of transport infrastructure requires massive investment, and hence the proper use of mobility measures is one of the most important objectives for the rational planning of sustainable transport systems. To achieve this established goal, this article examines a compiled set of mobility measures and identifies the significance of the preferred tools, which involve sustainable mobility experts. The paper also applies multicriteria decision making methods in assessing urban transport systems and their potential in terms of sustainable mobility. Multicriteria decision making methods have been successfully used for assessing the effectiveness of sustainable transport systems, and for comparing them between cities. The proposed universal evaluation model is applied to similar types of cities. The article explores the adaptability of the model by assessing big Lithuanian cities.

Keywords: sustainable urban mobility; SUMP; mobility measures; multicriteria decision making methods; MCDM

1. Introduction

The adverse effect of transport on the environment is currently being addressed through the development of transport infrastructure in cities that have not preserved comprehensive traditions in sustainable mobility planning, thus further encouraging the use of private cars, increasing congestion on roads and causing plenty of negative consequences like loss of time, transport pollution and traffic accidents. The outlined situation has arisen mainly due to urban sprawl, because transport systems are not adapted to the needs of all age, social and interest groups, and no alternatives to travelling by car have been proposed.

In recent years, under the guidance of the White Paper ‘Roadmap to a Single European Transport Area—Towards a competitive and resource efficient transport system’ (White Paper on Transport) [1] and the Communication from the Commission to the European Parliament, the Council, the European Economic and Social Committee and the Committee of the Regions ‘Together Towards Competitive and Resource-Efficient Urban Mobility’ (Communication) [2], a solid theoretical basis for preparing

sustainable urban mobility plans (SUMP) has emerged in Europe. Long-term integrated thinking in planning Sustainable Urban Mobility (SUM) systems is one of the most important tasks that must occur in the daily activities of all stakeholders.

The key principles for successful SUM cover the involvement of the public and stakeholders in planning and implementation processes, promoting institutional cooperation on transport links in order to deal with the issues of the other aspects of urban life, identifying the most effective urban infrastructure and sustainable mobility measures (hereinafter referred to as mobility measures), and monitoring and assessing mobility measures and the implementation process.

A huge number of EU-funded projects and programs have provided valuable knowledge that has helped cities to take a new approach to urban planning and transport infrastructure. Modern SUM planning is increasingly evaluated as a necessity for European cities looking towards a common future.

SUM planning is a strategic and integrated method for effectively dealing with the issues of urban transportation. The main goal of the method is to improve accessibility and life quality by switching to alternative transport. This technique is based on decision-making in the long run, which requires a thorough assessment of the current situation and future trends, a mutually acceptable vision and strategic goals, as well as a set of integrated measures (regulatory, promotional, financial, technical and infrastructural) for achieving the established goals. The imposed measures should be regularly monitored and assessed [3].

Hence, with reference to the detailed analysis of practical research and methods applied in other countries, this study aims to reasonably classify mobility measures and assess their significance in line with the size and characteristics of the city. Also, multicriteria decision making methods (MCDM) assist in assessing the transport systems of the biggest Lithuanian cities in terms of sustainable mobility.

Section 2 presents the study process, Section 3 describes the methodology for setting up the package of mobility measures, Section 4 identifies the significance of mobility measures, Section 5 presents the results of MCDM evaluation and Section 6 sets out conclusions and insights.

2. The Research Process

Pursuant to the White Paper on Transport and Communication, in 2015, national guidelines for developing Sustainable Urban Mobility Plans were approved in Lithuania [4]. The guidelines covered nine thematic areas that were recommended for further development. The included promotion of public transport (T1), non-motor vehicle integration (T2), traffic safety and transport security (T3), improvement to traffic organization and mobility management (T4), city logistics (T5), integration of people with special needs (T6), promotion of alternative fuels and clean vehicles (T7), assessment of demand for intelligent transport systems (T8) and modal shift (T9). The mobility measures further described in the article are also classified, conforming to the above-introduced thematic areas, but excluding the modal shift, which is more frequently expressed to estimate the impact or result achieved than to describe a set of the specified mobility measures.

The application of MCDM runs into problems because each method gives different meanings in the context of the same criteria. Thus, we usually see to the integrated application of MCDM methods, whereby the results of different MCDM methods are analyzed employing such techniques as the Weighted average, Borda or Copeland, which summarize the findings.

The article is aimed at assessing the largest cities of Lithuania in terms of sustainable mobility. To achieve this objective, the following tasks have been set:

- compiling the commonly used sets of mobility measures considering thematic areas;
- compiling expertise to determine the relevance of mobility measures;
- applying MCDM methods in the assessment of cities;
- analyzing findings using the Weighted average (WAM), Borda and Copeland methods.

The research process is provided in Figure 1.

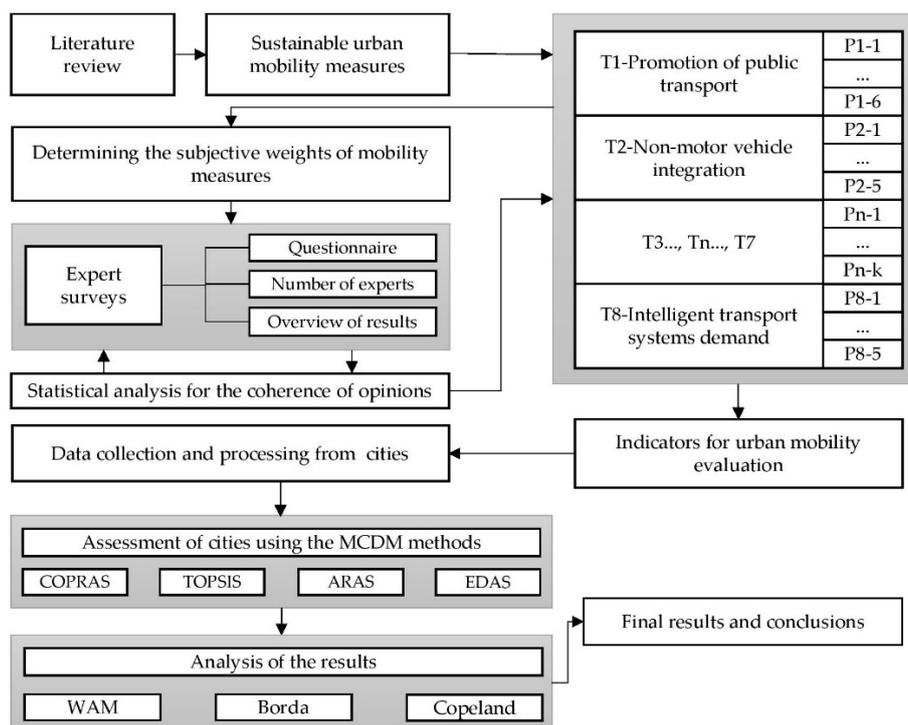


Figure 1. City assessment applying MCDM methods.

3. Designing a System of Mobility Measures

Mobility measures cover a wide range of instruments for achieving the objectives of sustainable development inside the transport sector, and tools for solving the identified transport problems [5]. The identification of efficient mobility measures is the basis of planning SUM.

Until now, the scientific literature has not provided extensive research on SUM development and its impact on urban population, which has been a consequence of the transport infrastructure being designed for the ease of use of road vehicles for a long time. Thus, only street network densification, street widening and traffic throughput were considered [3]. However, in line with the White Paper on Transport, the approach to planning transport systems has changed, and is now more focused on the mobility of people and the effective operation of the infrastructure and transport services that they require.

To solve this issue, researchers, transport experts, the representatives of local authorities and various research agencies have started designing several systems for assessing SUM efficiency and cost-effectiveness, in order to identify the mobility measures that have the greatest positive impact and their economic benefits. The use of sustainable mobility measures takes many forms, some of which see the country-specific manifestation of the mobility measures having the greatest impact [6–18], while others develop a mobility index based on mobility measures [19–26], or assess sustainable mobility through the environmental, economic and social prism [14,20,27–29].

The process of selecting mobility measures is clearly described in the Guidelines for Developing and Implementing a Sustainable Urban Mobility Plan (Second Edition) (Figure 2) [3].

The development of transport infrastructure and the implementation of mobility measures requires a large budget, which often becomes a serious problem for urban governance and, as a result, the development process becomes very slow. The effective and rational selection of mobility measures is a prerequisite for adhering to the principles of economy and acceptability. The assessment and selection of mobility measures needs to identify the most appropriate and cost-effective tools for the chosen development scenario. In order to assess all available options, a comprehensive long list of mobility measures should first be established, which should be based on individual and local expertise,

stakeholder and societal ideas, the experience of professionals from other cities and the databases of mobility measures.

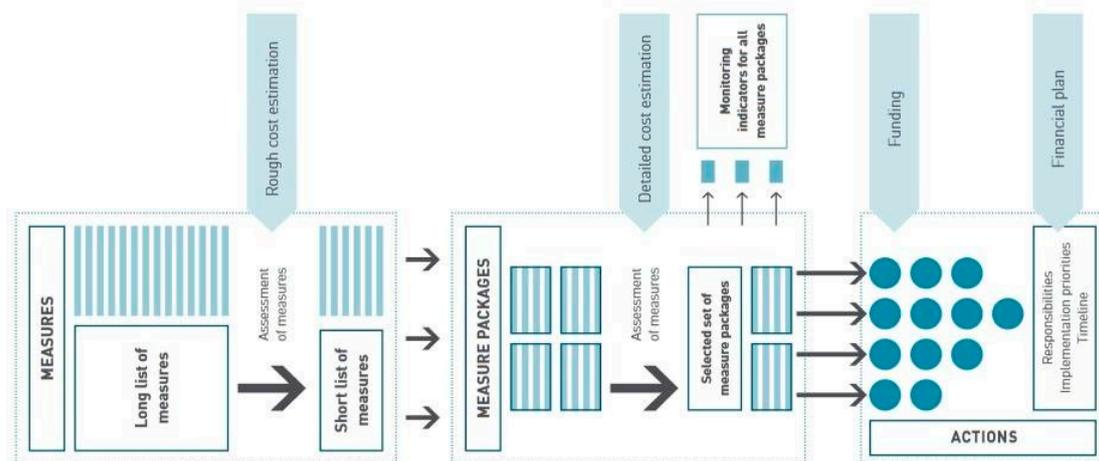


Figure 2. The process of selecting mobility measures [3].

Implementing mobility measures in isolation will not achieve the set goals and objectives, and therefore classifying measures and forming their packages is required [3,12,30]. In designing SUM development plans, it is necessary to consider how different mobility measures interact with each other to create a better result than those implemented individually. The creation of such sets is often referred to as an integrated approach, or the integrated implementation of mobility measures. In the development of sets of mobility measures, we often find that relevant identified mobility measures working together have greater impacts (synergy of mobility measures), or they may be designed to enhance the effectiveness of other measures (complementary).

A set of mobility measures is a combination of complementary mobility measures that are often attributed to different categories, and are well-coordinated so as to address specific challenges and overcome barriers to their implementation more effectively than individual mobility measures [5]. In order to create the most useful sets of mobility measures, different ways of grouping should be explored and tested.

T. Litman reviewed and researched many different systems of sustainable transport indicators [31] (revised 54 transport sustainability assessment systems applied in 22 countries), and arrived at the very interesting and useful conclusion that sustainable mobility indicators could not always properly assess urban SUM. For example, if the application area of an indicator is very narrow, it does not reflect the true value with regard to SUM (if only the development of vehicles using an ecological fuel is assessed, refusing the assessment of traffic congestion and road accidents, the assessment indicator does not reflect the real situation). The same is true if intermediate targets, rather than the final result, are considered (the length of cycling routes is an intermediate result, which may not necessarily correspond with the final result, which is a larger number of users). The same principle should apply to the selection and planning of mobility measures: the overall SUM effect requires an integrated approach, rather than the implementation of individual mobility measures.

The search for effective mobility measures and their sets is an increasingly important topic among spatial planning, mobility and transport experts. Therefore, in recent years, many international projects aimed at listing effective mobility measures in relation to certain development criteria or directions have been implemented. Much attention has been paid to developing sets of mobility measures through the CH4ALLENGE project [32], which assessed and presented 64 different types of mobility measures. Each of them can be implemented in different ways, subject to the local needs, and thus many possible combinations of the mobility measures present in the sets are available. The mobility measures proposed by the project were integrated into the KonSULT interactive database [11], aimed at

helping policy makers, practitioners, experts and other stakeholders to understand urban mobility issues, and identify relevant mobility measures and packages. With reference to the results and recommendations of the CH4ALLENGE project, the SUMP-Up project [6–8] provides a long list of mobility measures (more than 100) that fall into 25 categories, related to three types of cities with different levels of SUM development: beginners, advanced and developed. Within the scope of the project, SUM development recommendations for these types of cities were issued. As for other projects, for example EVIDENCE [9], the mobility measures that would have the greatest economic impact were examined. As a result, a list of 22 most cost-effective mobility measures was drawn up, and a detailed description was prepared for each mobility measure, thus indicating the application, implementation and expected cost-effectiveness of the mobility measure.

Experts from the international management consulting company Arthur D Little, and the International Association of Public Transport (UITP), devised an assessment system for urban transport services, composed of 19 key mobility measures each rated with a certain score [15]. A similar assessment was devised by Costa [25], who created the Sustainable Urban Mobility Index (SUMI)—a tool for assessing SUM based on the multicriteria approach. The SUMI was made of 87 indicators proposed by [33]. The indicators were carefully selected to reflect a diverse impact and the outlooks of SUM. J. Lima et al. [21] used both the SUMI and the SUM development method proposed by Mancini [23], who analyzed mobility measures under three categories: cost, time required for implementation, and political risk in the implementation process.

Reisi et al. [20] explored a large quantity of scientific literature, examining the development of SUM-creating systems for indicators and mobility measures. The scientists created an individual SUM assessment index that consisted of nine mobility measures, divided in line with the principles of sustainable development, including environmental, social and economic aspects. To compile the index, mobility measures were assigned assessment indicators for their implementation. The indicators were attributed via their determined significance. In agreement with the principles of sustainable development, mobility measures were also assessed by T. Shiau et al. [16], who used the Rough sets theory [34] and identified the 26 mobility measures that have the greatest impact on SUM. T. Shiau and J. Liu [28] grouped the system of mobility measures conforming to economic, environmental, social and energy aspects, and determined the significance of the mobility measures using the analytical hierarchy process (AHP). Burinskienė et al. [27] assessed a list of 38 mobility measures pursuant to the principles of sustainable development, thus assigning a higher or lower significance to the impacts of each of the measures.

Following a revision of the research literature (the assessment of the prepared international projects containing the sets of the compiled mobility measures and the process of selecting mobility measures), presented in Figure 2, the authors selected 38 mobility measures and divided them into eight thematic areas.

For the further analysis of mobility measures, expertise is used, which allows us to summarize the opinions of the expert group so as to devise a possible solution to the problem.

4. Determining the Significance of Mobility Measures

The Guidelines for Developing and Implementing a Sustainable Urban Mobility Plan (Second Edition) [3] place more emphasis on planning norms, and make recommendations for highlighting city size and its characteristics, specificity, planning differences, urban management, and different integration practices of transport modes and travel habits. This is also important for determining the relevance of mobility measures, because different types of cities have different needs as regards mobility measures. In order to properly establish the significance of mobility measures, the authors divided Lithuanian cities with SUMP according to population and functional purpose (Figure 3).

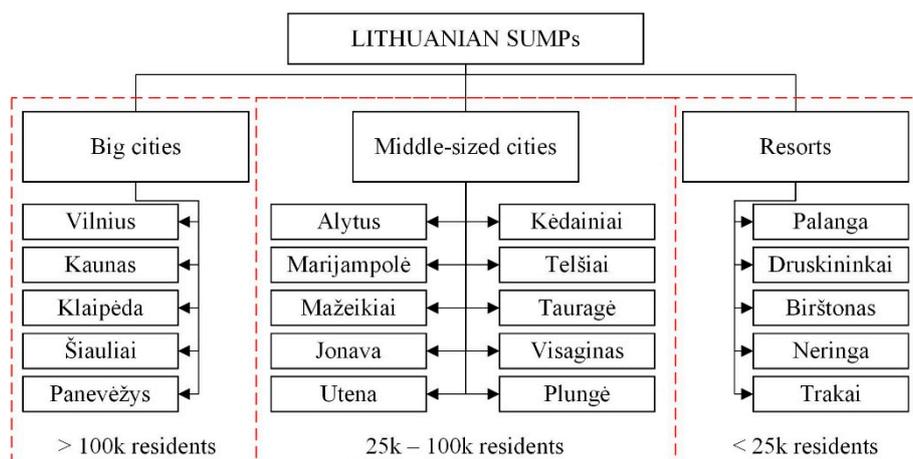


Figure 3. The categories of cities according to population and functional purpose.

Big cities (more than 100 thousand inhabitants) are the Lithuanian cities that are most characterized by a growing economy and a large supply of jobs and services. These cities are strong regional centers, daily attracting a large workforce. The population remains stable, or is slightly increasing. Heavy vehicle traffic predominates in these areas, congestion is frequent during rush hour, and many trips, a wide range of transport options, and a high need for infrastructure development and renovation or repair are observed. These cities are more likely to apply solutions produced by intelligent transport systems, and generate high economic demands.

Middle-sized cities (from 25 thousand to 100 thousand inhabitants) are frequently referred to as metropolitan satellite towns (residential areas). They are often the centers of smaller regions or industrial cities that provide jobs for the local people. The populations remain stable or decline slightly, due to constant migration to nearby cities. These areas are predominated by moderate traffic, infrequent congestion during rush hour, and well-developed infrastructure, which requires less investment in development but more in renovation or repair. A strong focus is placed on the development and maintenance of public spaces. Low supply and demand for transport innovation is observed.

Resorts (up to 25 thousand inhabitants) are strongly characterized by seasonality, when both vehicle flow and the number of city newcomers increase. These towns are characterized by recreational and entertainment services. Visitors prefer these places because of their natural diversity and the quality of the services provided. The local population is not very large, ranging from 3 to 25 thousand. Transport is well developed, with a primary focus on non-motorized transport infrastructure. There is a large supply of transport sharing and rental.

The article discusses and assesses the significance of mobility measures in Lithuania's biggest cities using MCDM methods. The same evaluation process was carried out for middle-sized cities and resorts, but due to the large volume of data, the article provides only the results from the evaluation of the biggest cities in Lithuania.

The relevance of mobility measures was assessed by interviewing sustainable mobility and transport experts, academicians, advisors, and the representatives of municipal administrations, stakeholder institutions and Non-governmental organizations that have experience in dealing with sustainable mobility and urban planning, and implementing infrastructure measures. The expert survey was based on the separate evaluation of thematic areas, and on the case-by-case assessment of mobility measures for each thematic area, in relation to the different types of cities.

For determining the significance of the impact of mobility measures in big cities, 19 experts were surveyed. Of those experts, 63% were involved in the development of sustainable mobility plans, 47% of the respondents implemented sustainable mobility plans, 32% of the experts participated in sustainable mobility education and policy-making, and 16% of the respondents took part in academic activities. The survey showed that the selected respondents were most frequently involved in more

than one area of sustainable mobility, i.e., an expert was engaged in the development of sustainable mobility plans and educational activities, and therefore their interest and experience could be expected to provide high-quality and representative assessment.

The surveyed experts were asked to assess thematic areas and mobility measures imposed in line with the presented thematic areas (hereinafter—assessment indicators), and answer the following questions:

- What thematic areas are the most important for developing SUM?
- What mobility measures have the largest impact on SUM development?

Assessment indicators were ranked pursuant to importance. The indicator with the highest value was assessed as having the biggest possible score, and the indicator with the lowest value was given the lowest score. The peer review showed expert preference for thematic areas and the mobility measures of individual thematic areas. With reference to the ranks given, the weights of the mobility measures were determined. The expert survey assessed the consistency of expert opinions [35–39].

First, the sum of ranks for each assessment indicator is determined:

$$P_j = \sum_{k=1}^r P_{jk} \quad (1)$$

where P_{jk} is the expert rank k for assessment indicator j , and r is the number of experts.

The subjective weight of the index is equal to:

$$\omega_j = \frac{\bar{P}_j}{\sum_{i=1}^m P_j} \quad (2)$$

where m is the number of assessment indicators.

The rating of the index enables us to verify the agreement among expert opinions. Kendall's coefficient of concordance, W , determines the agreement level, calculated via the following formula [35]:

$$W = \frac{12 \cdot S}{r^2 \cdot m \cdot (m^2 - 1)} \quad (3)$$

The sum of squared deviations, S , of ranking sums' P_j deviations from the total mean \bar{P} is calculated via the following formula:

$$S = \sum_{j=1}^m (P_j - \bar{P})^2 \quad (4)$$

The level of expert agreement is determined by the related value of χ^2 , rather than by the coefficient of concordance W , and is calculated as reported in formula [35]:

$$\chi^2 = W \cdot r \cdot (m - 1) = \frac{12S}{r \cdot m \cdot (m + 1)} \quad (5)$$

The statistical hypothesis concerning the expert agreement on ranks has been proven [35] to be acceptable for making calculations as presented in the last formula, where the value of χ^2 is higher than the critical value of χ^2_{kr} taken from the χ^2 distribution table, with the freedom degree equal to $v = m - 1$ and the selected significance level α close to zero.

The calculated significances of the mobility measures indicate the instances where the selected assessment indicator is more important than the other assessment indicator. Thus, the following selections of assessment indicators involve only the indicators with the highest values in each of the intended groups.

The parameters and determined significance from the expert survey of the assessment indicators are provided in Table 1.

Table 1. The parameters and significance of the expert survey of assessment indicators.

| Code | Mobility Measure | Weight (ω) | Rank | Code | Mobility Measure | Weight (ω) | Rank |
|------|---|---------------------|------|------|---|---------------------|------|
| T1 | Promotion of public transport | 0.1813 | 1 | P4-1 | Awareness Campaign, Events and Promotional Activities | 0.2561 | 1 |
| T2 | Non-motor vehicle integration | 0.1389 | 4 | P4-2 | Car parking management | 0.1544 | 4 |
| T3 | Traffic safety and transport security | 0.1623 | 2 | P4-3 | Parking Charges | 0.2421 | 2 |
| T4 | Improvement to traffic organization and mobility management | 0.1477 | 3 | P4-4 | Car Sharing | 0.1368 | 5 |
| T5 | City logistics | 0.0863 | 7 | P4-5 | Park and Ride | 0.2105 | 3 |
| T6 | Integration of people with special needs | 0.1155 | 5 | P5-1 | A driving ban for lorries | 0.1789 | 4 |
| T7 | Promotion of alternative fuels and clean vehicles | 0.0716 | 8 | P5-2 | Urban Consolidation Centers | 0.1895 | 3 |
| T8 | Assessment of demand for Intelligent transport systems | 0.0965 | 6 | P5-3 | Access restrictions | 0.3368 | 1 |
| P1-1 | Conventional Timetable | 0.2080 | 1 | P5-4 | New road construction | 0.2947 | 2 |
| P1-2 | Public transport priority lanes | 0.1880 | 3 | P6-1 | Mobility infrastructure for people with disabilities | 0.3211 | 1 |
| P1-3 | Public transport tickets and fare levels | 0.0952 | 6 | P6-2 | Accessibility of the main transport points | 0.2316 | 3 |
| P1-4 | Rapid public transport transit | 0.1830 | 4 | P6-3 | Shared spaces | 0.1737 | 4 |
| P1-5 | Public transport Terminals and Interchanges/Stops | 0.1203 | 5 | P6-4 | Accessible public transport | 0.2737 | 2 |
| P1-6 | Public transport network | 0.2055 | 2 | P7-1 | Alternative fuel public transport | 0.3053 | 2 |
| P2-1 | Pedestrian routes, networks | 0.2596 | 2 | P7-2 | Alternative fuel supply infrastructure | 0.1842 | 4 |
| P2-2 | Cycle Networks | 0.2632 | 1 | P7-3 | Low-emission zones | 0.3158 | 1 |
| P2-3 | Cycle Parking and Storage | 0.1474 | 4 | P7-4 | Promotion of alternative fuel vehicles | 0.1947 | 3 |
| P2-4 | Bike Sharing | 0.1333 | 5 | P8-1 | Intelligent traffic light system | 0.2351 | 2 |
| P2-5 | Lighting the cycle and pedestrian network | 0.1965 | 3 | P8-2 | Integrated Ticketing | 0.1965 | 3 |
| P3-1 | Traffic cameras | 0.1509 | 4 | P8-3 | Bus priority intersections | 0.2526 | 1 |
| P3-2 | Safety intersections | 0.2456 | 2 | P8-4 | Real Time Passenger Information | 0.1544 | 5 |
| P3-3 | Safety pedestrian and cycling crossing facilities | 0.2596 | 1 | P8-5 | Congestion charging | 0.1614 | 4 |
| P3-4 | Road Maintenance | 0.1228 | 5 | | | | |
| P3-5 | Low speed zones | 0.2211 | 3 | | | | |

The established significance values of the assessment indicators are further used for the multicriteria assessment of thematic areas using MCDMs.

5. The Results of Applying Multicriteria Decision Making Methods

Many MCDMs can be applied in analyzing the implementation of urban mobility measures in cities. Parezanovic et al. [40] used the COPRAS method for assessing mobility measures in line with the selected assessment criteria. Hickman et al. [41] applied multicriteria assessment in exploring the possibilities of developing transport infrastructure in keeping with different scenarios. Podvezko V. and Sivilevičius H. [42] employed the AHP method and examined transport systems through the prism of traffic safety. Other researchers applied MCDM methods in specifying locations to implement mobility measures [43].

MCDM are aimed at creating cumulative indicators for each selected thematic area. The indicator reflects the attractiveness of the area in quantitative measures, expressed in the unit value [39,44,45], which means that the calculated value defines the attractiveness of the thematic area for urban development.

The past conducted research has applied the COPRAS (Complex Proportional Assessment) method in combining the values of all the mobility measures into a single qualitative assessment—the value of the indicator of the method [46]. The TOPSIS (Technique for Order Preference by Similarity to an Ideal Solution) method has been used for determining the distance to the ideal point, whereby the selected best alternative has the smallest distance to the best decision, and the largest distance to the worst decision [47]. The ARAS (Additive Ratio Assessment) method has indicated the best alternative that is closest to the optimal solution [48]. The EDAS (Evaluation Based on Distance from Average Solution) method has determined the best alternative as related to the distance from the average decision [49].

Applying various MCDM methods in solving the same problem frequently shows different assessment results. The Borda [50,51] and Copeland [52,53] methods can be used to identify the most significant alternatives computed by employing MCDM techniques.

Results of assessing the biggest Lithuanian cities in accordance with thematic areas have been obtained using MCDM methods, and are presented in Table 2. In line with different MCDM methods, priority lines differ slightly, and therefore the use of the Weighted average, Borda and Copeland methods assists in calculating the summarized priority lines.

Assessment of the results using the Weighted average, Borda and Copeland methods demonstrates that Vilnius and Panevėžys have collected the same number of ranks in the thematic area T4, and therefore take the first and second place in order of priority. To solve the above-introduced situation, the location of the priority line has been specified by averaging city significance in line with the findings obtained by performing MCDM assessment. Thus, Vilnius is ranked first (0.4636) and Panevėžys is ranked second (0.4325).

Analysis of the assessment results shows that the dominant city differs in each thematic area, and there is not a single city that has the highest ranks in all thematic areas; for example, the rank of Panevėžys in thematic area T3—Traffic safety and transport security is the highest, whereas their rank in thematic area T7—Promotion of alternative fuels and clean vehicles is the lowest.

To identify the city that has the highest rank pursuant to the established ranks of individual thematic areas, the ranks of the thematic areas of each city are summed. The city having the lowest calculated sum of ranks is given the highest rank and, in accordance with the same principle, the city with the highest calculated sum of ranks is given the lowest assessment rank. The obtained results are provided in Table 3.

The overall assessment of SUM disclosed that Vilnius city had the highest rank (sum of ranks was 18), and Šiauliai city had the lowest rank (sum of ranks was 30). Analysis of the sums of the ranks of the Kaunas and Klaipėda cities shows that the SUM of these cities were very similar, and therefore the mobility measures implemented in future are likely to change the situation in the general order of priorities.

Table 2. Assessment results applying MCDM methods.

| City | MCDM Methods | | | | Significance Average ($\bar{\omega}$) | Location Considering Significance | Location Considering Average | Location as Stated in BORDA | Location as Stated in Copeland | | | |
|--|--------------|-------------|-------------|-------------|---|-----------------------------------|------------------------------|-----------------------------|--------------------------------|---|-----|-----|
| | COPRAS | TOPSIS | ARAS | EDAS | | | | | | | | |
| | Weight Rank | Weight Rank | Weight Rank | Weight Rank | | | | | | | | |
| T1—Promotion of public transport | | | | | | | | | | | | |
| Vilnius | 0.2188 | 2 | 0.6242 | 2 | 0.1588 | 2 | 0.7655 | 2 | 0.4418 | 2 | 2 | 2 |
| Kaunas | 0.1716 | 3 | 0.4723 | 3 | 0.1280 | 3 | 0.5233 | 3 | 0.3238 | 3 | 3 | 3 |
| Klaipėda | 0.2565 | 1 | 0.7322 | 1 | 0.1857 | 1 | 0.9654 | 1 | 0.5350 | 1 | 1 | 1 |
| Šiauliai | 0.0772 | 5 | 0.0806 | 5 | 0.0601 | 5 | 0.0016 | 5 | 0.0549 | 5 | 5 | 5 |
| Panevėžys | 0.0931 | 4 | 0.1403 | 4 | 0.0717 | 4 | 0.0905 | 4 | 0.0989 | 4 | 4 | 4 |
| T2—Non-motor vehicle integration | | | | | | | | | | | | |
| Vilnius | 0.2873 | 1 | 0.5239 | 1 | 0.1885 | 1 | 0.7767 | 1 | 0.4441 | 1 | 1 | 1 |
| Kaunas | 0.1547 | 3 | 0.2997 | 3 | 0.1028 | 4 | 0.2694 | 3 | 0.2067 | 3 | 3 | 3 |
| Klaipėda | 0.1517 | 4 | 0.2841 | 4 | 0.1034 | 3 | 0.2269 | 4 | 0.1915 | 4 | 4 | 4 |
| Šiauliai | 0.1256 | 5 | 0.2612 | 5 | 0.0884 | 5 | 0.1148 | 5 | 0.1475 | 5 | 5 | 5 |
| Panevėžys | 0.2808 | 2 | 0.5210 | 2 | 0.1841 | 2 | 0.7285 | 2 | 0.4286 | 2 | 2 | 2 |
| T3—Traffic safety and transport security | | | | | | | | | | | | |
| Vilnius | 0.1593 | 3 | 0.1876 | 3 | 0.1262 | 3 | 0.1789 | 3 | 0.1630 | 3 | 3 | 3 |
| Kaunas | 0.2030 | 2 | 0.3560 | 2 | 0.1540 | 2 | 0.3307 | 2 | 0.2609 | 2 | 2 | 2 |
| Klaipėda | 0.1317 | 5 | 0.1463 | 4 | 0.1064 | 5 | 0.0198 | 5 | 0.1011 | 5 | 5 | 5 |
| Šiauliai | 0.1363 | 4 | 0.1445 | 5 | 0.1066 | 4 | 0.0790 | 4 | 0.1166 | 4 | 4 | 4 |
| Panevėžys | 0.3697 | 1 | 0.6634 | 1 | 0.2289 | 1 | 0.8566 | 1 | 0.5297 | 1 | 1 | 1 |
| T4—Improvement to traffic organization and mobility management | | | | | | | | | | | | |
| Vilnius | 0.2875 | 1 | 0.5653 | 2 | 0.1780 | 2 | 0.8236 | 1 | 0.4636 | 1 | 1-2 | 1-2 |
| Kaunas | 0.1226 | 5 | 0.1670 | 5 | 0.0669 | 5 | 0.0269 | 3 | 0.0959 | 5 | 5 | 5 |
| Klaipėda | 0.1629 | 4 | 0.3388 | 4 | 0.1204 | 4 | 0.2502 | 4 | 0.2181 | 4 | 4 | 4 |
| Šiauliai | 0.1706 | 3 | 0.4363 | 3 | 0.1477 | 3 | 0.2369 | 5 | 0.2479 | 3 | 3 | 3 |
| Panevėžys | 0.2563 | 2 | 0.5973 | 1 | 0.1988 | 1 | 0.6774 | 2 | 0.4325 | 2 | 1-2 | 1-2 |
| T5—City logistics | | | | | | | | | | | | |
| Vilnius | 0.4474 | 5 | 0.1257 | 5 | 0.0354 | 5 | 0.000 | 5 | 0.0521 | 5 | 5 | 5 |
| Kaunas | 0.2226 | 2 | 0.5538 | 2 | 0.1421 | 2 | 0.4874 | 2 | 0.3515 | 2 | 2 | 2 |
| Klaipėda | 0.1092 | 3 | 0.2797 | 3 | 0.0775 | 3 | 0.2356 | 3 | 0.1755 | 3 | 3 | 3 |
| Šiauliai | 0.0507 | 4 | 0.1403 | 4 | 0.0379 | 4 | 0.0143 | 4 | 0.0608 | 4 | 4 | 4 |
| Panevėžys | 0.3807 | 1 | 0.6597 | 1 | 0.2279 | 1 | 1.0000 | 1 | 0.5671 | 1 | 1 | 1 |
| T6—Integration of people with special needs | | | | | | | | | | | | |
| Vilnius | 0.1519 | 4 | 0.4559 | 4 | 0.1209 | 4 | 0.2666 | 4 | 0.2488 | 4 | 4 | 4 |
| Kaunas | 0.1425 | 5 | 0.2787 | 5 | 0.1144 | 5 | 0.0665 | 5 | 0.1505 | 5 | 5 | 5 |
| Klaipėda | 0.1550 | 3 | 0.4671 | 3 | 0.1236 | 3 | 0.3196 | 3 | 0.2663 | 3 | 3 | 3 |
| Šiauliai | 0.1675 | 2 | 0.5283 | 2 | 0.1337 | 2 | 0.5258 | 2 | 0.3388 | 2 | 2 | 2 |
| Panevėžys | 0.2094 | 1 | 0.9859 | 1 | 0.1665 | 1 | 1.0000 | 1 | 0.5905 | 1 | 1 | 1 |
| T7—Promotion of alternative fuels and clean vehicles | | | | | | | | | | | | |
| Vilnius | 0.2107 | 1 | 0.6324 | 1 | 0.1502 | 1 | 0.9195 | 1 | 0.4782 | 1 | 1 | 1 |
| Kaunas | 0.1566 | 2 | 0.5218 | 2 | 0.1141 | 2 | 0.5226 | 2 | 0.3288 | 2 | 2 | 2 |
| Klaipėda | 0.1043 | 4 | 0.2700 | 5 | 0.0754 | 4 | 0.1518 | 4 | 0.1504 | 4 | 4 | 4 |
| Šiauliai | 0.1141 | 3 | 0.3654 | 3 | 0.0830 | 3 | 0.2037 | 3 | 0.1916 | 3 | 3 | 3 |
| Panevėžys | 0.0985 | 5 | 0.2746 | 4 | 0.0721 | 5 | 0.0722 | 5 | 0.1294 | 5 | 5 | 5 |
| T8—Assessment of demand for intelligent transport systems | | | | | | | | | | | | |
| Vilnius | 0.2462 | 1 | 0.7837 | 1 | 0.1649 | 1 | 1.0000 | 1 | 0.5487 | 1 | 1 | 1 |
| Kaunas | 0.0914 | 3 | 0.3465 | 3 | 0.0617 | 3 | 0.3193 | 3 | 0.2047 | 3 | 3 | 3 |
| Klaipėda | 0.1774 | 2 | 0.4877 | 2 | 0.1192 | 2 | 0.6590 | 2 | 0.3608 | 2 | 2 | 2 |
| Šiauliai | 0.0414 | 4 | 0.2150 | 4 | 0.0277 | 4 | 0.0673 | 4 | 0.0879 | 4 | 4 | 4 |
| Panevėžys | 0.0296 | 5 | 0.1469 | 5 | 0.0198 | 5 | 0.0000 | 5 | 0.0491 | 5 | 5 | 5 |

Table 3. The overall assessment of SUM pursuant to the ranks of all thematic areas.

| City | T1 Rank | T2 Rank | T3 Rank | T4 Rank | T5 Rank | T6 Rank | T7 Rank | T8 Rank | Rank Sum | Final Rank |
|-----------|---------|---------|---------|---------|---------|---------|---------|---------|----------|------------|
| Vilnius | 2 | 1 | 3 | 1 | 5 | 4 | 1 | 1 | 18 | 1 |
| Kaunas | 3 | 3 | 2 | 5 | 2 | 5 | 2 | 3 | 25 | 3 |
| Klaipėda | 1 | 4 | 5 | 4 | 3 | 3 | 4 | 2 | 26 | 4 |
| Šiauliai | 5 | 5 | 4 | 3 | 4 | 2 | 3 | 4 | 30 | 5 |
| Panevėžys | 4 | 2 | 1 | 2 | 1 | 1 | 5 | 5 | 21 | 2 |

The impact of each thematic area on the overall assessment result is different, and thus using the significance of the thematic areas identified by experts helps with combining the individual MCDM methods so as to assess the overall development levels of SUM. In this case, the elements of the decision matrices are the values of the assessed thematic areas derived by applying individual MCDM methods. The maximum values obtained using the MCDM methods are the best results, and therefore all indicators of the thematic areas are maximized during the assessment process. Subsequently,

the assessment of thematic areas using individual MCDM methods, and the overall assessment, are performed (see Table 4).

Table 4. The overall assessment of SUM pursuant to the weights of all thematic areas.

| City | COPRAS | | TOPSIS | | ARAS | | EDAS | | Significance Average (\bar{w}) | Location Considering Average | Location as Stated in Borda | Location as Stated in Copeland |
|-----------|--------|------|--------|------|--------|------|--------|------|------------------------------------|------------------------------|-----------------------------|--------------------------------|
| | Weight | Rank | Weight | Rank | Weight | Rank | Weight | Rank | | | | |
| Vilnius | 0.2456 | 1 | 0.5297 | 2 | 0.1836 | 1 | 0.7333 | 2 | 0.4231 | 2 | 2 | 2 |
| Kaunas | 0.1857 | 4 | 0.4159 | 4 | 0.1389 | 4 | 0.3298 | 4 | 0.2676 | 4 | 4 | 4 |
| Klaipėda | 0.1968 | 3 | 0.4651 | 3 | 0.1523 | 3 | 0.3683 | 3 | 0.2956 | 3 | 3 | 3 |
| Šiauliai | 0.1295 | 5 | 0.2043 | 5 | 0.1074 | 5 | 0.0145 | 5 | 0.1139 | 5 | 5 | 5 |
| Panevėžys | 0.2425 | 2 | 0.5609 | 1 | 0.1786 | 2 | 0.7713 | 1 | 0.4383 | 1 | 1 | 1 |

The analysis of the produced results disclosed that Vilnius and Panevėžys collected the same number of ranks, and shared the first and second places in order of priority. To solve the situation, the location of the priority line was specified according to the averages of the values obtained via MCDM assessment. Hence, Panevėžys was ranked first (0.4383), and Vilnius took the second position (0.4231).

The summary of the obtained findings demonstrates that equal overall results were calculated by all three of the Weighted average, Borda and Copeland methods. MCDM assessment showed the highest levels of SUM development in Panevėžys and Vilnius, rather than in other large cities. The values obtained in Vilnius and Panevėžys have been found to vary from those identified in Klaipėda city, which occupied the next place in terms of priority by more than 40%. This shows a gap in the implementation of the sustainable urban mobility measures between the cities.

6. Discussion and Conclusions

A comparison of two types of assessment has shown varying results in term of priority. Differences in the findings demonstrate that ranking significance does not consider the actual level of implementation of the urban mobility measure within the MCDM assessment process. Ranking only states the fact that the appropriate significance of a thematic area of a certain city is the highest compared to other cities, but does not point out the significance of that thematic area in the general transport system. The results of both types of assessment lead to the conclusion that, for overall ranking by aggregating the individual ranks of thematic areas, a city that enacts more mobility measures compared to other cities can be identified. Further, the determination of the significance of the thematic areas established by the experts, and the combination of thematic area values determined via MCDM methods, both assist in distinguishing the cities that are implementing more higher-quality (more significant) mobility measures.

The results of the undertaken assessment show that it is appropriate to use the ranking method in determining the cities occupying the leading positions with regard to individual thematic areas. However, the numerical significance of thematic areas needs to be considered when assessing the overall level of SUM development.

Table 4 shows that the acquired average significance of the cities can be used as an index for SUM development, showing the relative progress of a city in implementing sustainable mobility measures compared to other cities of the same type. For comparing these indexes with each other, the possibility of determining the differences in the relative effectiveness of the SUM development levels in individual cities is suggested. For instance, comparing Panevėžys city (0.4383) with Šiauliai city (0.1139) demonstrates that the effectiveness of the SUM development level in Panevėžys is 3.85-fold higher than that in Šiauliai. Such a comparison is used in practice when planning the development of the common transport system, providing measures to be implemented and calculating clear and comparable indexes for the decisions taken.

The findings do not assume that the development of SUM should mainly focus only on the most significant mobility measure or thematic area, because successful SUM planning is determined by the integrated implementation of mobility measures. However, it should be noted that the smooth

implementation of both low and greater mobility measures will result in a higher overall level of developing SUM, and better conditions for the society.

The significance levels of the thematic areas and mobility measures identified during expert consultation can constitute a good guide in assessing the mobility measures selected for implementation. In order to achieve maximum results with the least time and money, it is recommended to implement the mobility measures which, firstly, are appropriate for the local context, and secondly, have a greater relevance to and impact on the mobility of the society. MCDM assessment assists in estimating the effect that mobility measures will have on the transport system, comparing between similar types of cities.

A combination of different MCDM methods and a summary of the obtained results both allow for more accurate results in assessing the current/planned effectiveness of transport systems. This instrument is particularly useful for ‘beginner’ cities, which are starting to step up their implementation of sustainable mobility measures and are looking for practical examples in similar cities. The suggested model demonstrates the effectiveness of the transport system, considering the aspect of consumer satisfaction rather than cost-effectiveness (e.g., using cost–benefit analysis), i.e., the choice and implementation of mobility measures is assessed through the need and impact of infrastructure and services.

The proposed model is not applied to all European cities (e.g., metropolitan areas), and therefore leaves room for further work and research on the list of mobility measures, and the identification of their relevance, for example, to metropolitan areas.

Author Contributions: Conceptualization, J.D. and M.B.; methodology, J.A.; investigation, J.D.; data curation, J.D. and J.A.; writing—original draft preparation, J.D.; writing—review and editing, J.A.; visualization, J.D.; supervision, M.B. All authors have read and agreed to the published version of the manuscript.

Funding: This research was funded by Vilnius Gediminas Technical University.

Conflicts of Interest: The authors declare no conflict of interest.

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